UNITED STATES BANKRUPTCY COURT

	DISTRICT	OF <u>Delaware</u>			
In Re. USF Reddaway Inc.	§ § §	Case No. 23-11081			
Debtor(s)		Lead Case No. <u>23-11069</u>			
Monthly Operating Repo	rt	Chapter	: 11		
Reporting Period Ended: 11/30/2025		Petition Date: <u>08/06/2023</u>			
Months Pending: 28		Industry Classification: 4 8 4	1		
Reporting Method:	Accrual Basis (•)	Cash Basis			
Debtor's Full-Time Employees (curren	nt):	0			
Debtor's Full-Time Employees (as of d	ate of order for relief):	58			
 ✓ Statement of cash receipts and ✓ Balance sheet containing the s ✓ Statement of operations (profit 	disbursements ummary and detail of the assets	on a non-consolidated basis for each debtor) , liabilities and equity (net worth) or deficit			
Accounts receivable aging Postpetition liabilities aging					
Statement of capital assets					
Schedule of payments to profe Schedule of payments to inside					
	reconciliations for the reporting	g period			
Description of the assets sold of	or transferred and the terms of t	he sale or transfer			
/s/ Peter J. Keane		Peter J. Keane			
Signature of Responsible Party		Printed Name of Responsible Party			
12/22/2025		919 North Market Street, 17th Floor			
Date	-	P.O. Box 8705 <u>Wilmington, Delaware 19801</u> Address			

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. § 1320.4(a)(2) applies.

ı a	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
a.	Cash balance beginning of month	\$0	
a. b.	Total receipts (net of transfers between accounts)	\$106,646	\$22,673,929
С.	Total disbursements (net of transfers between accounts)	\$106,646	\$22,673,929
d.	Cash balance end of month (a+b-c)	\$100,040	
е.	Disbursements made by third party for the benefit of the estate	<u>\$0</u>	\$0
f.	Total disbursements for quarterly fee calculation (c+e)	\$106,646	\$22,673,929
	•		Ψεε,010,0ε0
	rt 2: Asset and Liability Status ot generally applicable to Individual Debtors. See Instructions.)	Current Month	
a.	Accounts receivable (total net of allowance)	\$26,174	
b.	Accounts receivable over 90 days outstanding (net of allowance)	\$26,174	
c.	Inventory (Book • Market Other (attach explanation))	\$0	
d	Total current assets	\$26,346	
e.	Total assets	\$679,647,808	
f.	Postpetition payables (excluding taxes)	\$67,939	
	Postpetition payables past due (excluding taxes)	\$6,594	
g. h.	Postpetition taxes payable	\$3,738,863	
		\$0	
i.	Postpetition taxes past due Total postpetition debt (f. b)		
J.	Total postpetition debt (f+h)	\$3,806,802	
k.	Prepetition secured debt	\$0	
l.	Prepetition priority debt	\$11,260,123	
m.	Prepetition unsecured debt	\$162,060,992	
n.	Total liabilities (debt) (j+k+l+m)	\$177,127,917	
0.	Ending equity/net worth (e-n)	\$502,519,892	
Par	rt 3: Assets Sold or Transferred	Current Month	Cumulative
Par		Current Month	Cumulative
Par a.	Total cash sales price for assets sold/transferred outside the ordinary		
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business	Current Month	Cumulative \$214,476,975
	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business		
a.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred	\$0	\$214,476,975
a. b. c.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0 \$0	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations)	\$0 \$0	\$214,476,975 \$126,296,897
a. b. c.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b)	\$0 \$0 \$0	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T4: Income Statement (Statement of Operations)* of generally applicable to Individual Debtors. See Instructions.)	\$0 \$0 \$0 Current Month	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances)	\$0 \$0 \$0 Current Month	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) **Operations of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable)	\$0 \$0 \$0 Current Month \$0 \$731,075	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **1 **Income Statement (Statement of Operations)* of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b)	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No. a. b. c. d.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T4: Income Statement (Statement of Operations) ot generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No. a. b. c. d.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **t 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075 \$0 \$0	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Part (No a. b. c. d. e. f.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **Example 1.5** **Example 2.5** **Example 2	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075 \$0 \$0 \$0	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No. a. b. c. d. e. f.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **1 **Electronic Statement** (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b)	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Part (No. a. b. c. d. e. f. g.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) *** 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$214,476,975 \$126,296,897 \$88,180,078
a. b. c. Par (No. a. b. c. d. e. f. g. h.	Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) **T 4: Income Statement (Statement of Operations) of generally applicable to Individual Debtors. See Instructions.) Gross income/sales (net of returns and allowances) Cost of goods sold (inclusive of depreciation, if applicable) Gross profit (a-b) Selling expenses General and administrative expenses Other expenses Depreciation and/or amortization (not included in 4b) Interest Taxes (local, state, and federal)	\$0 \$0 \$0 Current Month \$0 \$731,075 \$-731,075 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$214,476,975 \$126,296,897 \$88,180,078

Part 5	Profe	ssional Fees and Expenses					
				Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulative
a.	Debto	r's professional fees & expenses (bankı	ruptcy) Aggregate Total				
	Itemized Breakdown by Firm						
		Firm Name	Role				
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	iii						
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Case No. 23-11081 Debtor's Name USF Reddaway Inc. lxxix lxxx lxxxi lxxxii lxxxiii lxxxiv lxxxv lxxxvi lxxxvi lxxxvi lxxxix хc xci xcii xciii xciv xcv xcvi xcvii xcviii xcix c ci Approved Paid Current Paid Approved **Current Month** Cumulative Month Cumulative b. Debtor's professional fees & expenses (nonbankruptcy) Aggregate Total Itemized Breakdown by Firm Firm Name Role ii iii iv vi vii viii ix X хi xii xiii xiv

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Daily	1	xii			
Evvi	ī	xiii			
Evvii Evviii Evviiii Evviiiii Evviiiii Evviiii Evviiii Evvii	1	xiv			
Exvii	1	xv			
Excit	1	xvi			
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	1	xxviii			
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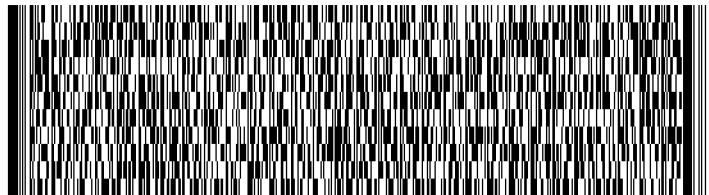
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Debtor's Name USF Reddaway Inc.					Ca	ase No. 23-1108	l
	xcix						
	c						
c.	All pro	ofessional fees and expenses (del	otor & committees)	\$0	\$0	\$0	\$0

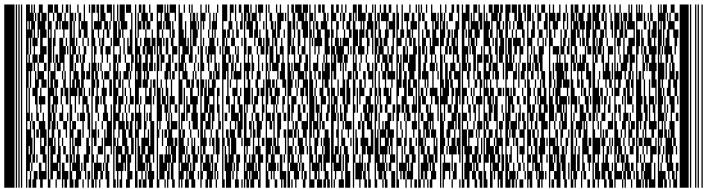
Pa	rt 6: Postpetition Taxes	Cur	rrent Month	Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)		\$0	\$3,738,863
b.	Postpetition income taxes paid (local, state, and federal)		\$0	\$153
c.	Postpetition employer payroll taxes accrued		\$0	\$0
d.	Postpetition employer payroll taxes paid		\$0	\$96,711
e.	Postpetition property taxes paid		\$0	\$661,328
f.	Postpetition other taxes accrued (local, state, and federal)		\$0	\$0
g.	Postpetition other taxes paid (local, state, and federal)		\$0	\$0
Pa	rt 7: Questionnaire - During this reporting period:			
a.	Were any payments made on prepetition debt? (if yes, see Instruction	s) Yes \bigcirc	No 💿	
b.	Were any payments made outside the ordinary course of business without court approval? (if yes, see Instructions)	Yes	No 💿	
c.	Were any payments made to or on behalf of insiders?	Yes 🔘	No 💿	
d.	Are you current on postpetition tax return filings?	Yes	No 🔿	
e.	Are you current on postpetition estimated tax payments?	Yes	No 🔘	
f.	Were all trust fund taxes remitted on a current basis?	Yes •	No 🔿	
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes	No 💿	
h.	Were all payments made to or on behalf of professionals approved by the court?	Yes	No O N/A •	
i.	Do you have: Worker's compensation insurance?	Yes •	No 🔘	
	If yes, are your premiums current?	Yes (•	No O N/A O	(if no, see Instructions)
	Casualty/property insurance?	Yes	No 🔘	
	If yes, are your premiums current?	Yes .	No O N/A O	(if no, see Instructions)
	General liability insurance?	Yes •	No 🔘	
	If yes, are your premiums current?	Yes •	No O N/A O	(if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes	No 🔿	
k.	Has a disclosure statement been filed with the court?	Yes	No 🔿	
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes •	No 🔿	

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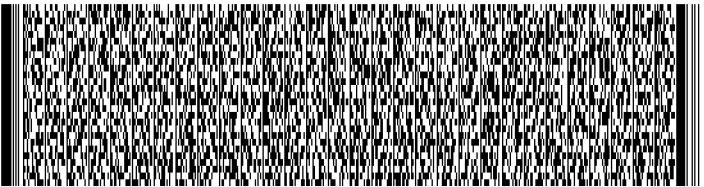
Deb	tor's Name	USF Reddaway Inc.	Case No. 23-11081
Par	t 8: Individ	ual Chapter 11 Debtors (Only)	
a.	Cross inco	ome (receipts) from salary and wages	\$0
a. b.		ome (receipts) from self-employment	<u> </u>
c.		ome from all other sources	
d.		me in the reporting period (a+b+c)	\$0
e.	Payroll ded		<u> </u>
f.	·	pyment related expenses	
g.	Living exp		<u> </u>
s· h.	All other e		
i.		nses in the reporting period (e+f+g+h)	\$0
	_	between total income and total expenses (d-i)	\$0
j. k.		tal amount of all postpetition debts that are past due	<u> </u>
l.		quired to pay any Domestic Support Obligations as defined by 11	
m.		e you made all Domestic Support Obligation payments?	Yes O No N/A •
the prometer need end for Off Feedbard bands	bankrupto bsecuted in eded to per forcement a routine pu fice for Uni d. Reg. 59,8 rules_regu nkruptcy ca	(a) (6). The United States Trustee will also use this informaticy system, including the likelihood of a plan of reorganization good faith. This information may be disclosed to a bankrup form the trustee's or examiner's duties or to the appropriate agency when the information indicates a violation or potential process. For a discussion of the types of routine disclosures the disclosures that the States Trustee's systems of records notice, UST-001, "Base 18 et seq. (Oct. 11, 2006). A copy of the notice may be obtained as or other action by the United States Trustee. 11 U.S.C. § der penalty of perjury that the foregoing Monthly Option are true and correct and that I have been authoritions."	n being confirmed and whether the case is being oftcy trustee or examiner when the information is federal, state, local, regulatory, tribal, or foreign law ial violation of law. Other disclosures may be made hat may be made, you may consult the Executive nkruptcy Case Files and Associated Records." See 71 ined at the following link: http://www.justice.gov/ust/d result in the dismissal or conversion of your 1112(b)(4)(F).
/s/	Daniel Oliv	<i>r</i> ier Da	miel Olivier
Sign	ature of Respo	onsible Party Prin	nted Name of Responsible Party
Ch	ief Financia	al Officer 12/	/22/2025
Title	e	Dat	e



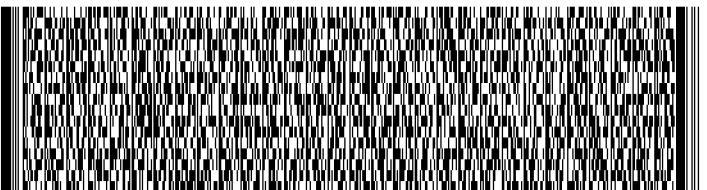
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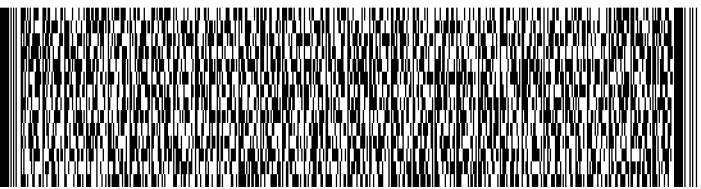
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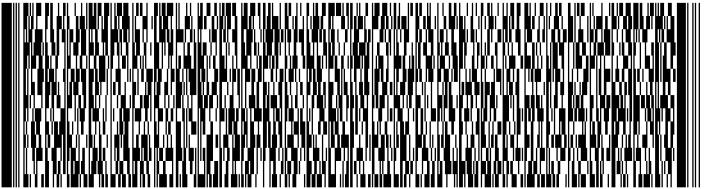
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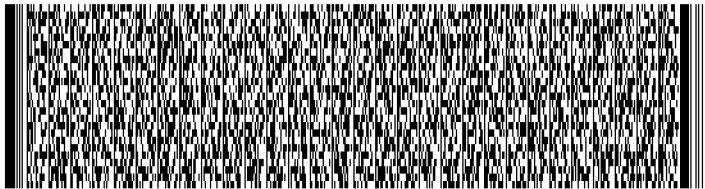
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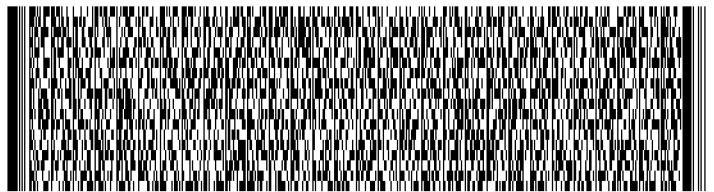
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NonBankruptcy1to50

NonBankruptcy51to100



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